



ARTIFICIAL INTELLIGENCE IN THE INTERNAL  
CONTROL OF THE LOCAL PUBLIC SECTOR:  
ALGORITHMIC AUDIT.

Mónica García Sáenz

Eva Mota Sánchez.

Universidad de Sevilla y Florencia





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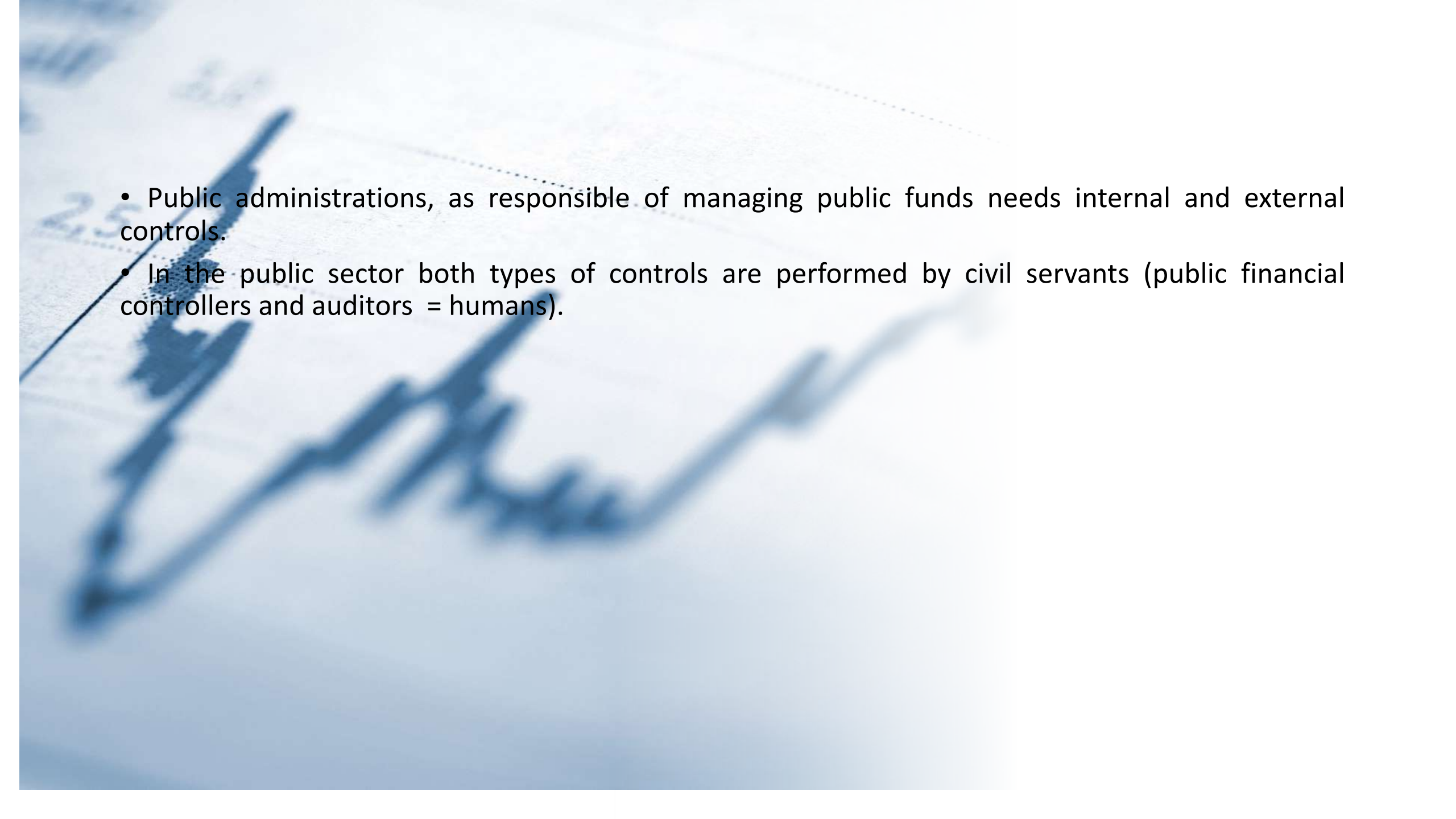
Digital transformation

Algorithmic audit

The image is an abstract graphic design. It features a large orange semi-circle on the right side, which contains the text "DIGITAL TRANSFORMATION" in white, uppercase, sans-serif font. To the left of the orange shape is a solid blue circle. Further left is a green square outline. In the top left corner, there are two short, vertical yellow dashed lines. In the top right corner, there is a yellow circle. At the bottom left, there are three yellow dashed lines of varying lengths and orientations. A green line segment, resembling a stylized arrow or corner bracket, is located in the top center area.

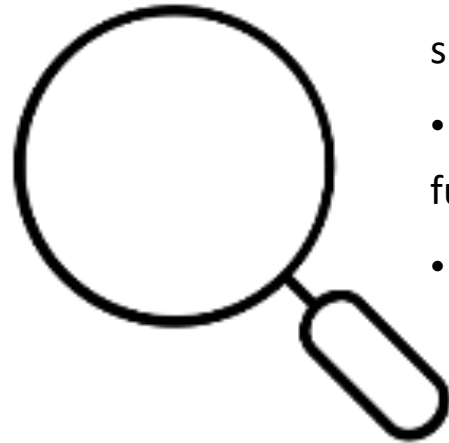
DIGITAL TRANSFORMATION



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- Public administrations, as responsible of managing public funds needs internal and external controls.
  - In the public sector both types of controls are performed by civil servants (public financial controllers and auditors = humans).

- So, at present financial control is performed by civil servants, that is, human intelligence.
- But...technology and instruments are required to perform financial control better (Automation, Big Data and Artificial Intelligence). Industrial revolution phases 5 & 6.
- Pros and cons of digitalization in the financial public control:
  - **PROS:** Transformation of direct and cross data. Transformation of the whole organization. An asset that facilitates the decision making process for public managers (accuracy and efficiency).
  - **CONS:** Public auditors may feel threatened by an unknown technological environment.
- Cybersecurity.
- Algorithms.





- Technology is changing working processes in the public sector and the way it interact with citizens.
- In this sense, it is shortening processes, promoting accessibility, simplifying processes and saving money.
- Digital administration is boosting a tsunami of organizative and functional changes.
- But we must be aware of...
  - Data protection (security).
  - Transparency.
  - Ethics.



## Digital administration objectives:

- Shorter procedures.
- Quicker transactions.
- Less mistakes.
- Better public services.
- Less bureaucracy.
- Less costs.

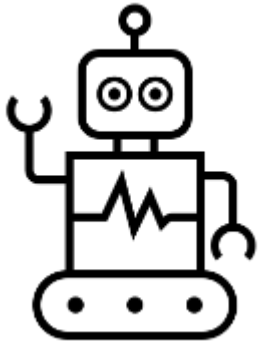
A large, solid orange circle occupies the left side of the frame, partially cut off by the edge.

Artificial intelligence

A series of five short, thick yellow dashes arranged in a curved, upward-sloping path in the bottom right corner.




# ARTIFICIAL INTELLIGENCE IN PUBLIC ADMINISTRATION



Machines (IT systems)  
reproduce processes  
designed by humans

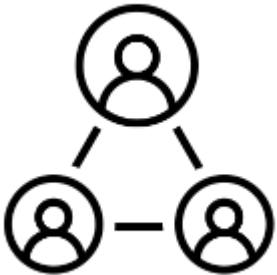
Learning, reasoning and self correction

Emerged in 1956

- 
- AI uses algorithms and data.
  - In the AI kitchen, first go recipes second go ingredients.

# AI INTELLIGENCE IN PUBLIC ADMINISTRATION

Article 41 Law 40/2015, 1<sup>st</sup> October “Automatized administrative act: any administrative act completely developed electronically without the intervention of a civil servant”.



✓AI algorithms: well designed set of instructions and rules that provide a solution (machine learning). Draft european regulation. White box, black box. Distortion, bias.

✓Juli PONCE (I International seminar on administrative law and AI. Toledo, april 2019: Not to act in a reactive way but in a proactive way”. To promote public law that enables innovation, good practices,



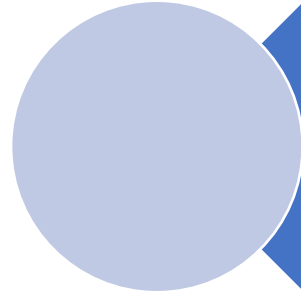
✓Data protection Spain.

✓Transparency: articles 9 & 24 Spanish Constitution.

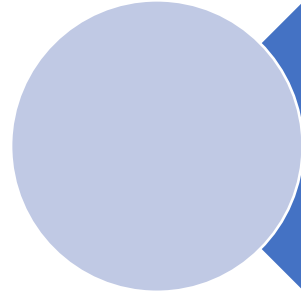
Law 19/2013, 9 december, transparency, access public information and good governance/administration.

Articles 11 & 13 Royal Decree 203/2021, 30th March.

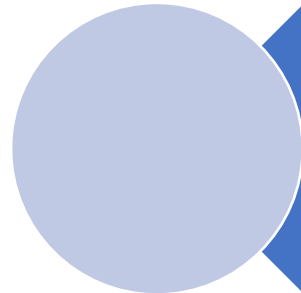
# ARTIFICIAL INTELLIGENCE IN PUBLIC ADMINISTRATION



Static algorithms, designed to take decisions designed by the programmer



Dynamic algorithms, machine learning: data, experiences to take decisions by themselves. They generate their own instructions different from the initial ones, belonged to programmer .



Deep machine learning. AI simulates complex neuronal nets. Complex relation between data and decisions taken (difficult to guess the causality between both).





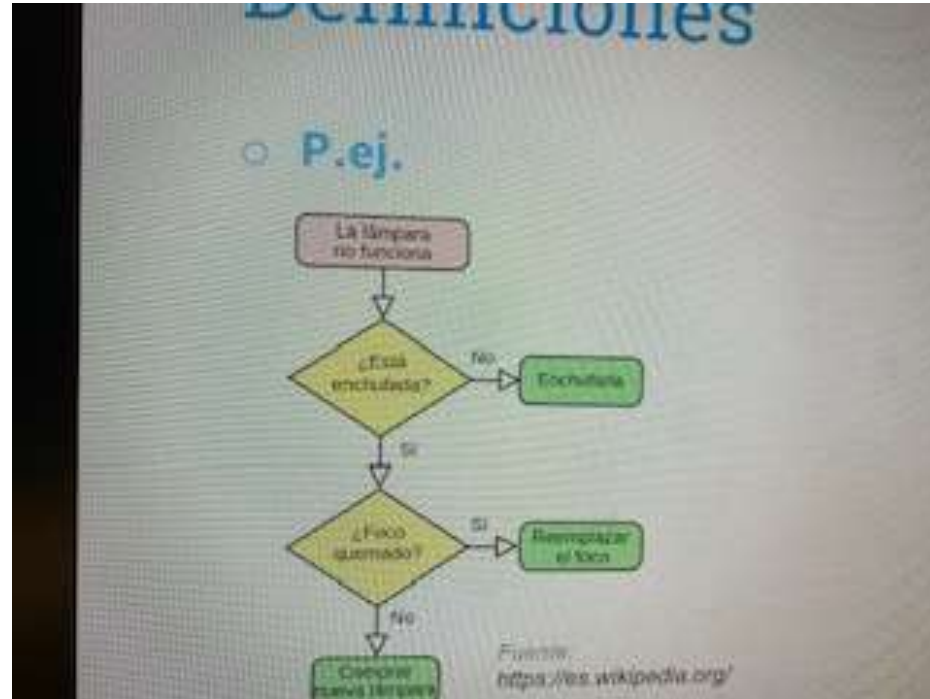
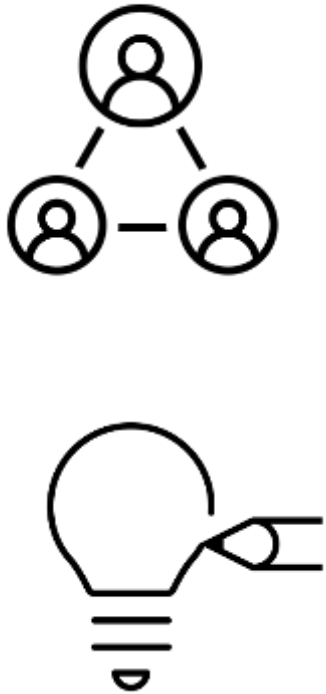
In the deep machine learning case, the transparency required along the decision making process doesn't exist, and therefore human control escapes.

The process became dark.

Why a wrong decision has been taken?

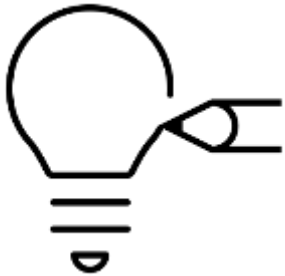
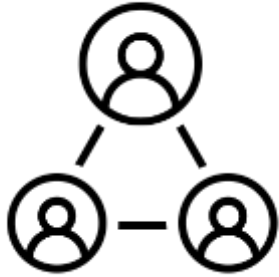
What's the logic in a decision taken?

# ARTIFICIAL INTELLIGENCE IN PUBLIC ADMINISTRATION



**White box algorithm:** Give us not just a result but also clearly readable rules. Transparency is key.

# ARTIFICIAL INTELLIGENCE IN PUBLIC ADMINISTRATION



**Black box algorithm:** The user cannot see the inner workings of the algorithm.

**Ramón SANGÜESA:** AI and algorithmic transparency. It's complicated". 2018



## ARTIFICIAL INTELLIGENCE IN PUBLIC ADMINISTRATION

- **AI ecosystem** that benefits citizens, businesses and public service.
- **Regulatory framework:** transparency, responsibility, data protection, fundamental rights protection (privacy, security, equality), common interest, distortion prevention, respect principles of good governance.
- **Ethics & Transparency** in the development and use of algorithms.
- **Active advertising** and **right of public access** to the source code (data used, maximum permissible error, scope of applicability).
- **Algorithmic audits** (*similar to financial audits*). (who control the algorithms?). Avoid unfair, illegal and dark algorithms. Detect risky areas in the use of algorithms. Create security and trust in the use of AI in public administration.

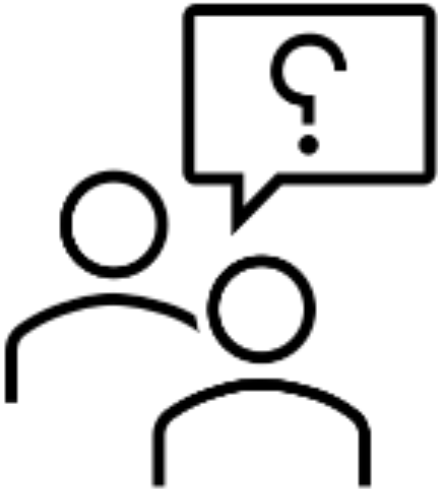




## ARTIFICIAL INTELLIGENCE IN PUBLIC ADMINISTRATION


### Transparent algorithms:

- What data are used? (Data quality).
- How the data are used?
- How the process of taking decisions affecting our lives from data works? (*Foster **social responsibility** of all the actors intervening in the design and use of algorithms*).





## ARTIFICIAL INTELLIGENCE IN PUBLIC ADMINISTRATION

- 
- Access protocols, algorithms quality, data processes that protect privacy. Algorithmic registers (exemple Transparency website. C.A. Valencia Article 16.11 Law 1/2022, 13<sup>th</sup> April: **Algorithms affecting procedures or public services must be published**).
  - “**Ethic algorithms**”: Consider equity and equality and also the more disadvantaged collectives: women, children, elder population, lower income, gender violence, etc. (*IDEA!: Ethic algorithm label*).

# ARTIFICIAL INTELLIGENCE IN PUBLIC ADMINISTRATION



Draft European Regulation in AI: AI transparent, explicable (*understandable*) and effective

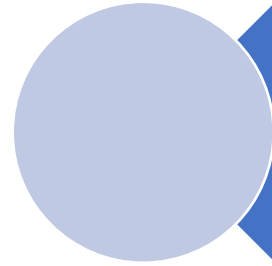
AI not as an end in itself but a means

Potential guaranteeing efficiency in public services provision and environmental protection

AI must respect our rules (*legal framework*) and values (*deontological code, good governance*)

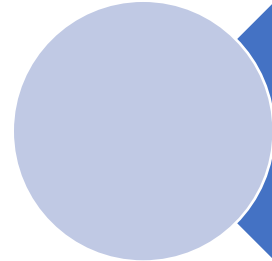
AI focused on the human being, sustainable, secure, inclusive and reliable. Algorithmic Justice

# ARTIFICIAL INTELLIGENCE IN PUBLIC ADMINISTRATION: AI Act

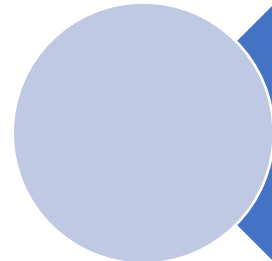


**Unacceptable risks:** Considered a threat to people and will be banned

Ex: Cognitive behavioural manipulation specific vulnerable groups: voice-activated toys that encourage dangerous behaviour in children

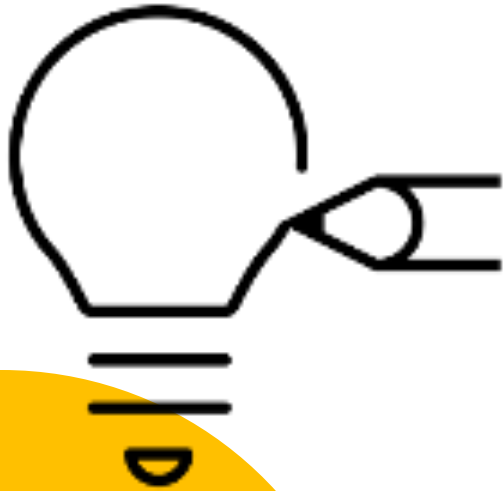


**High risks:** AI systems that negatively affect safety or fundamental rights. Will be assessed before being put on the market and also throughout their lifecycle



**Limited risk:** AI systems that comply with minimal transparency requirements that would allow users to make informed decisions.





## ARTIFICIAL INTELLIGENCE IN PUBLIC ADMINISTRATION

- **AI audit:** Security and confidence.
- AI not as an end itself but a means.



La directora de Información, Entorno de Trabajo e Innovación en el Tribunal de Cuentas Europeo cree que uno de los retos en su campo “no será aplicar la Inteligencia artificial, sino auditarla”

Por **Juan F. Calero** - 27 mayo, 2020



**Magdalena Cordero, former Director of Innovation in ECA, said in 2020: “AI will not be the challenge, but to audit it”.**



## ALGORITHMIC AUDIT IN PUBLIC ADMINISTRATION

# ALGORITHMIC AUDIT IN PUBLIC ADMINISTRATION



Auditing  
algorithms: 3  
phases of  
control

Ex ante

Concurrent

Ex post



# ALGORITHMIC AUDIT IN PUBLIC ADMINISTRATION



**Ex ante control:** Programme or Software



Evaluate the **specific social context** where the algorithm is applied: economical, environmental, sociocultural factors. Population directly and indirectly affected

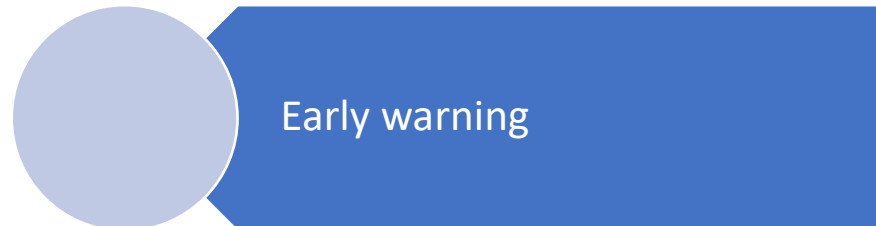
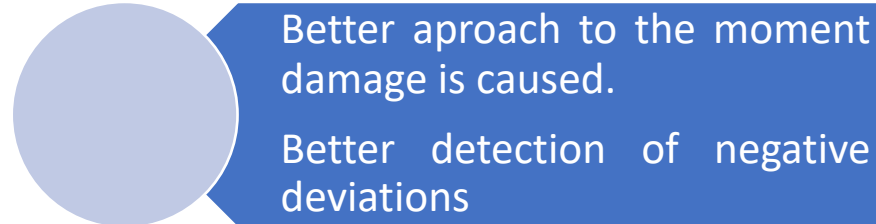
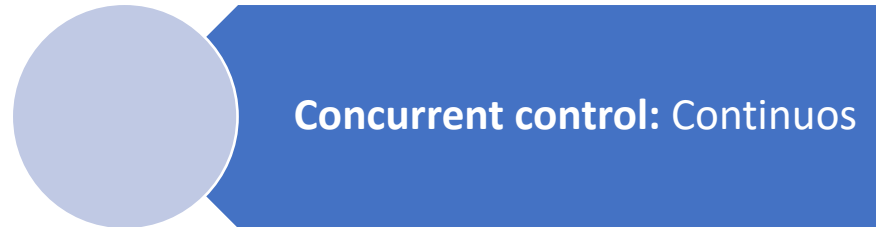
Evaluate **risks** in applying each algorithm.

**Criteria and metrics** of algorithmic Justice applied

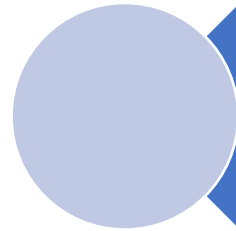
Verify they don't cause color, gender or income discrimination (avoid distortion, bias) and respect privacy



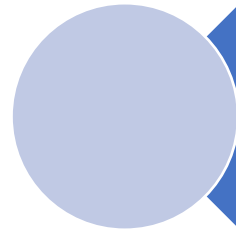
# ALGORITHMIC AUDIT IN PUBLIC ADMINISTRATION



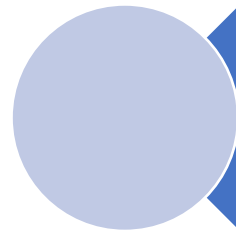
# ALGORITHMIC AUDIT IN PUBLIC ADMINISTRATION



**Ex post control: Systems audit**



**Transparent algorithms:** Easily understood = White box.  
Explainable  
None distortion  
Data protection. Privacy  
Quality data



**Expected target reached**  
**Evolution**  
**Machine learning** (it hasn't integrated discriminatory schemes)

## ALGORITHMIC AUDIT IN PUBLIC ADMINISTRATION

- **Reports and recommendations:** Specific and possible recommendations to improve algorithms. Redefined their conceptual basis. Mitigate identified risks.

# ALGORITHMIC AUDIT IN PUBLIC ADMINISTRATION

## CURRENT DEBATE TOPICS:

- **Audit team:** Multidisciplinary team of civil servants: public auditors and technicians. *Other profiles desirables: mathematicians, economists, legal advisors, philosophers...*
- **Civil and criminal responsibility.** *Judgement 5th February 2020 La Haya Court of Justice declared illegal the SyRI algorithm used by the Dutch administration to combat against fraud to Social Security. Lack of proportion and transparency. Against article 8 Charter of Fundamental Rights UE.*
- **Human reservation:**
  - **Decisions: Automatized ones:** machines, with adequate guarantees.

**Discretionary ones:** humans, always.

What do we do with administrative decisions that separate from the ones adopted by machines? Justify the reason.

- **Audits:** who audits the machine? Humans? Machines?



## CONCLUSIONS

1. AI offers many different opportunities in implementing public policies.
2. Big risk in case public auditors don't adapt to the new technological environment.
3. AI at the service of Human Intelligence.
4. Bear in mind transparency, public ethics, fundamental rights and most disadvantages collectives.





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- [emotasanchez@yahoo.es](mailto:emotasanchez@yahoo.es)
  - [moniarnedo@gmail.com](mailto:moniarnedo@gmail.com)